

GOVERNMENT OF INDIA
MINISTRY OF STEEL

LOK SABHA
UNSTARRED QUESTION NO. 2604
FOR ANSWER ON 16.12.2025

PERFORMANCE OF PUBLIC SECTOR ENTERPRISES

2604. SHRI MITESHBHAI RAMESHBHAI PATEL:
SHRI HASMUKHBHAI SOMABHAI PATEL:
SHRI ASHISH DUBEY:

Will the Minister of STEEL be pleased to state:

- (a) the financial and operational performance of major PSUs like SAIL, NMDC and MOIL during the current financial year including yearly production, sales and profit indicators;
- (b) the steps taken by the said companies to increase productivity, efficiency and profitability;
- (c) the new initiatives launched by SAIL like "PRAVARTHANAM" and "SAIL DARPAN" and the manner in which these are likely to improve digital and human resources; and
- (d) the roadmap prepared by the said undertaking for hydrogen-based steelmaking and carbon capture technology in line with India's low-carbon and green steel transition?

ANSWER

THE MINISTER OF STEEL

(SHRI H.D. KUMARASWAMY)

(a) The details of financial and operational performance of Steel Authority of India Ltd.(SAIL), NMDC Ltd. (NMDC) and MOIL Ltd.(MOIL) during the current financial year for the period (April – September, 2025) are given below:-

Financial Performance

S. No.	Name of CPSE	Turnover (in crores)	Profit After Tax (PAT) (in crores)
1.	SAIL	52,254	1,112
2.	NMDC	12,895	3,663
3.	MOIL	696	122

Operational Performance

S. No.	Name of CPSE	Material	Production (in Million Tonnes)	Sales (in Million Tonnes)
1.	SAIL	Crude Steel	9.503	9.462
2.	NMDC	Iron Ore	22.2	22.2
3.	MOIL	Manganese Ore	0.94	0.71

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(b) To improve productivity and profitability: -

- SAIL has approved projects for modernizing plants, adopting automation, improving energy efficiency, and strengthening procurement.
- NMDC has approved projects for upgrading conveyors, crushers, RWLS etc.
- MOIL has approved projects for enhancing mine capacity, adopting new mining technologies, lowering power costs.

(c) SAIL has rolled out PRAVARTANAM, an end-to-end digital transformation programme aimed at improving yield, energy efficiency, product quality, throughput, and analytics-driven operations, while modernizing technology systems to build a future-ready, data-driven organization.

SAIL DARPAN focuses on modernizing HR policies and systems through enhanced succession planning, continuous performance management, improved manpower planning, faster recruitment, capability building, and cultural transformation.

(d) SAIL has been awarded one pilot project for use of hydrogen in existing blast furnace to reduce coal/coke consumption under National Green Hydrogen Mission.
