

**GOVERNMENT OF INDIA  
MINISTRY OF MINORITY AFFAIRS  
LOK SABHA  
UNSTARRED QUESTION NO. 4391  
TO BE ANSWERED ON 14.12.2016**

**OVERHAULING OF MAULANA AZAD EDUCATION FOUNDATION**

**4391: SHRI B.V. NAIK:**

Will the Minister of MINORITY AFFAIRS be pleased to state:

- (a) whether the Government is in the process of overhauling Maulana Azad Education Foundation (MAEF) and if so, the details thereof;
- (b) whether Tata Institute of Social Science (TISS) has been entrusted with the work and asked to submit a Report; and
- (c) if so, the roadmap it has given to overhaul MAEF?

**ANSWER**

**MINISTER OF STATE (INDEPENDENT CHARGE) IN THE MINISTRY OF MINORITY  
AFFAIRS  
(SHRI MUKHTAR ABBAS NAQVI)**

- (a)& (b) Yes, Madam. the Government is in the process of overhauling the Maulana Azad Education Foundation (MAEF). The Tata Institute of Social Sciences (TISS), Mumbai was assigned the task to submit a report on re-structuring of MAEF by the Ministry of Minority Affairs. The report of TISS has been adopted by the General Body of MAEF at its meeting held on 19.08.2015 and the process of implementation of the recommendations of TISS report has already been initiated.
- (c) The initiatives, programmes and interventions for development of minority communities through MAEF may be revamped by supplementing Institutional Capacity Building by providing salary for teachers, hostel facilities, Scholarship to girls for competitive exams, Teachers Training programmes, creating Research Observatory, Spreading awareness about skill education etc. There is great need for a transparent and accountable system to simplify and strict monitoring of grant procedure, creating MIS for tracking of grant proposals at each stage through a Knowledge Management Team and minority community wise distribution of resources by providing salary for teachers, hostel facilities.

The strategy focuses on three key areas viz., Focus to integrate MAEF present activities with newly recommended areas, Membership from all minority communities in Governing Board and Funding to implement a revised disbursement process. There is need for streamlining Budget & Budget Monitoring, Authorization Metrics, Monitoring of Funds & Disbursement, Procurement of equipment, Contracts, Asset Management, Management of Investment, Financial Audits and reviews, Fraud Management and MIS Statements through customized ERP system, forming various Committees under Chairmanship of Secretary, MAEF. Appointing a Change Management Team (CMT) incorporating HR, Finance, Legal professionals to prepare guidelines for operationalizing all the recommendations that can also facilitate hiring of key management staff. The detailed TISS report is available on the website: [www.maef.nic.in](http://www.maef.nic.in)

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