

GOVERNMENT OF INDIA
MINISTRY OF STATISTICS AND PROGRAMME IMPLEMENTATION
RAJYA SABHA
UNSTARRED QUESTION NO. 3518
TO BE ANSWERED ON 23.03.2026

MONITORED ONGOING INFRASTRUCTURE PROJECTS

3518. DR. KAVITA PATIDAR:

SHRI DEEPAK PRAKASH:

SHRI RAJIB BHATTACHARJEE:

SHRI UJJWAL DEORAO NIKAM:

SHRI NARHARI AMIN:

SHRI SHAMBHU SHARAN PATEL:

Will the Minister of STATISTICS AND PROGRAMME IMPLEMENTATION be pleased to state:

- (a) the current number of ongoing infrastructure projects valued at ₹150 crore and above that are being monitored by Government;
- (b) the manner in which introduction of the Project Assessment, Infrastructure Monitoring and Analytics for Nation-Building (PAIMANA) web-portal improved the real-time tracking of delays and cost overruns in central sector projects;
- (c) whether Government provides specific recommendations to administrative Ministries when a project exceeds its original sanctioned cost by more than 20 per cent;
- (d) if so, the details thereof; and
- (e) details of the mechanism used to coordinate with the Project Monitoring Group (PMG) to resolve inter-ministerial bottlenecks for delayed projects?

ANSWER

MINISTER OF STATE (INDEPENDENT CHARGE) OF THE MINISTRY OF STATISTICS AND PROGRAMME IMPLEMENTATION; MINISTER OF STATE (INDEPENDENT CHARGE) OF THE MINISTRY OF PLANNING AND MINISTER OF STATE IN THE MINISTRY OF CULTURE [RAO INDERJIT SINGH]

(a) to (b): The Ministry of Statistics & Programme Implementation (MoSPI) is mandated to monitor the status of Ongoing Central Sector Infrastructure Projects costing Rs. 150 crore & above, and the same is being undertaken through a new web monitoring system called PAIMANA (Project Assessment Infrastructure Monitoring and Analytics for Nation-Building).

As of January 2026, PAIMANA captures the status of 1,702 nationwide projects being implemented by 17 Central Ministries/Departments with original cost of ₹33.71 lakh crore and cumulative expenditure of ₹20.01 lakh crore. The details of these projects may be seen in the flash report available at <https://ipm.mospi.gov.in/>.

In line with the principle of “One Data One Entry”, the PAIMANA portal is integrated with Integrated Project Monitoring Portal (IPMP) of Department for Promotion of Industry and Internal Trade (DPIIT) via Application Programming Interfaces (APIs) enabled to automatically fetch data reported by the Central Ministries/ Departments/ Project Implementing Agencies. The integrated platform, PAIMANA, has substantially reduced manual entry, with about 64 per cent of projects pertaining to Ministry of Road, Transport & Highways, Petroleum & Natural Gas and Coal, being updated automatically.

(c) to (e): All stakeholders (Infrastructure Line Ministries/ Departments) are also regularly being apprised of their project execution and slippages on the basis of data analytics available on PAIMANA, for any required intervention in managing the project execution at their end. Further, regular coordination with stakeholders through monthly review meetings and other communications contribute to the evidence-based monitoring. In addition to, the login credentials providing access to the customized dashboards are already shared with all Line Ministries/ Departments, thereby giving them direct access to the portal for review of the project progress.

Other major steps taken by the Government of India to mitigate the delays and expedite the infrastructure projects include the Periodic review of projects under PRAGATI meetings through video conferencing by Hon’ble Prime Minister, and rigorous project appraisal.

Furthermore, the Project Monitoring Group (PMG) of the Department for Promotion of Industry and Internal Trade (DPIIT) is an institutional mechanism set up with the objective of milestone-based monitoring of projects and for expediting issue resolution and fast-tracking of approvals/ clearances for projects with an anticipated investment of Rs. 500 cr. and above through inter-Ministerial/State coordination. Apart from PRAGATI meetings chaired by the Hon’ble Prime Minister, PMG conducts regular review meetings of projects facing delays/issues at the level of DPIIT, and Cabinet Secretariat. For these reviews to be effective, PMG has implemented a unique 5-tier Escalation framework that ensures issues are addressed at the appropriate level, beginning with the respective Ministry for regular issues and escalating up to PRAGATI for complex issues. This approach streamlines the review mechanism, prevents duplication, and enables higher authorities to focus on critical issues that require their intervention.
